

Financing Solar Energy Systems October 22, 2009

Jonathan Lee, CFA LEED AP Chief Financial Officer Pfister Energy

Solar Energy Challenges

- Significant financial investment
- Unfamiliar technology
- Execution complexity
- End-market misperceptions



Important Terms

- Net metering
- Grid-Tied
- kW vs. kWh
- AC vs. DC
- Efficiency vs. Productivity
- Thin-film
- ITC investment tax credit
- MACRs modified accelerated cost recovery system

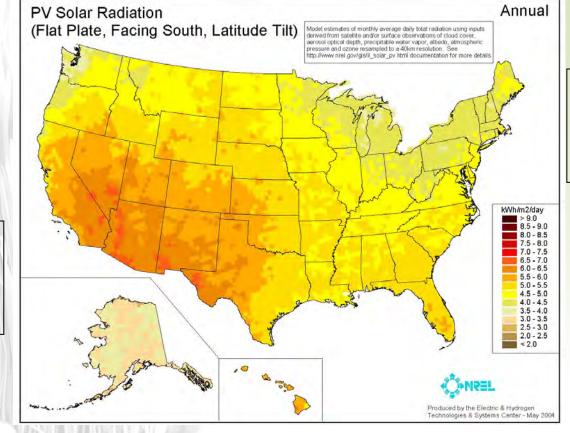


Solar Energy Economics

- Return Components
 - Energy production
 - Avoided costs: grid power
 - Production-based incentives
 - Goodwill: corporate goals, green marketing
- Cost Components
 - Investment
 - Maintenance
- Incentives
 - Sources : Federal/State/Utility/City
 - Types: Rebate/Production/Feed-In Tariff
- Energy price stability/visibility



Solar Resource Drives Economics



Worcester, MA 38 tilt crystalline 1,224 kwh/watt

32% Productivity Difference!

Energy production depends on your location, as do incentives..



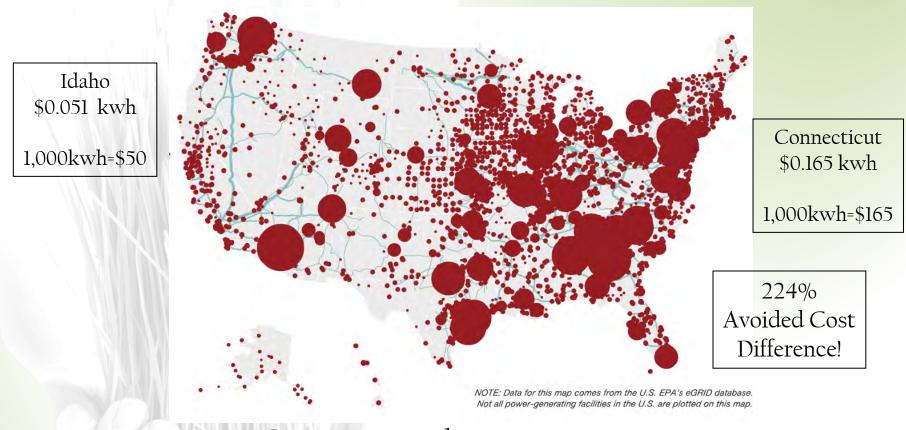
Phoenix, AZ 32 tilt

crystalline

1,617 kwh/watt



Grid Power Prices Drive Economics



Comparative grid-power prices impact payback of investment in renewable energy



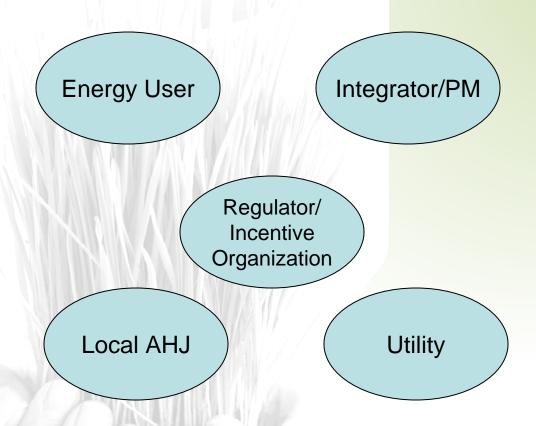
Project Examples

	<u>NY</u>	<u>NJ</u>	
System Size (kW)	80	80	
Production (kWh/kW)	1,200	1,200	
Grid Electricity Price (\$/kWh)	\$ 0.20	\$ 0.15	
Annual Savings (\$000)	\$ 19.2	\$ 14.4	
System Install Price (\$000)	\$ 560.0	\$ 560.0	
Federal ITC (30%)	\$ 168.0	\$ 168.0	
State Incentive Type	Rebate	Production	
Upfront Incentive (\$/watt)	\$ 2.00	\$ -	
Upfront Incentive (\$000)	\$ 160.0	\$ -	
Net Investment (\$000)	\$ 232.0	\$ 392.0	
Production Incentive (\$/kwh)	\$ -	\$ 0.65	
25 yr Production Incentive (\$000)	\$ -	\$ 408.6	
Federal MACRs	\$ 166.6	\$ 166.6	
25 yr Electricity Savings (\$000)	\$ 865.3	\$ 648.9	
Post-Install Incentives & Savings	\$ 1,031.9	\$ 1,224.1	
Nominal Profit over 25 yrs	\$ 799.9	\$ 832.1	
Internal Rate of Return (25 yrs)	22.1%	17.9%	
Net Present Value @ 8% (25 yrs)	\$ 211.6	\$ 220.7	

Financing Alternatives

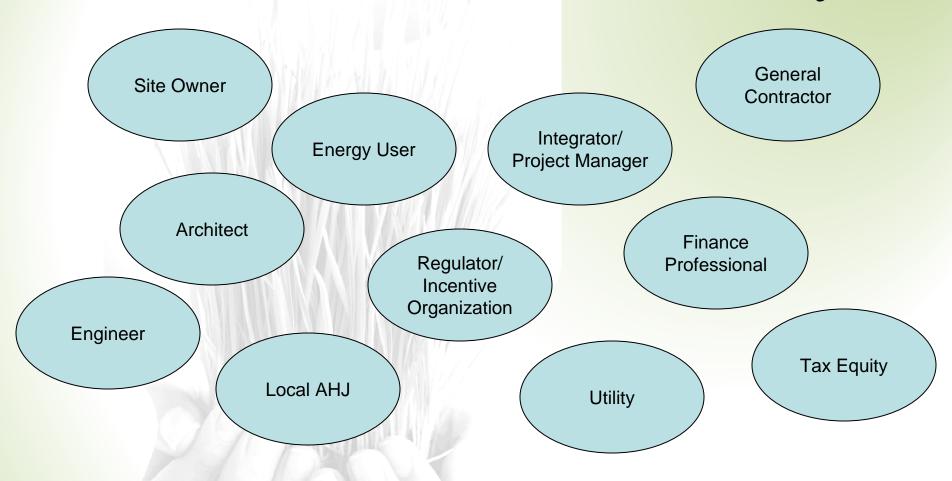
- Purchase Equipment
 - Initial capital investment
 - Operating costs
- Purchase Energy
 - 3rd Party Ownership
 - Power Purchase Agreement -PPA
 - Lease

Parties to a Typical Solar Project



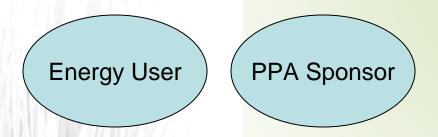


Parties to a Commercial Solar Project





Power Purchase Agreements



- Simplified project execution
 - PPA Sponsor provides turnkey system
- Price visibility
 - Contractually determined annual price escalation
- No operating responsibility/risk
- No large capital outlay
- Creates long-term obligations



Recent Financial Innovation

• SunEdison - Commercial PPA

• Solar City- Residential lease

• Sun Run - Residential PPA

2010? • "Community" Solar – group ownership

Useful Information

Lawrence Berkeley Labs
 January 2009
 https://eetd.lbl.gov/ea/emp

- dsireusa.org
- www.eia.doe.gov

